Strategic Planning
2010-2020
8 May 2009
Mission

The University of Georgia, a land-grant and sea-grant university with state-wide commitments and responsibilities, is the state's flagship institution of higher education. It is also the state's oldest, most comprehensive and most diversified institution of higher education. Its motto, "to teach, to serve and to inquire into the nature of things," reflects the university's integral and unique role in the conservation and enhancement of the state's and nation's intellectual, cultural and environmental heritage.

UGA shares with the other research universities of the University System of Georgia the following core characteristics:

1. a statewide responsibility and commitment to excellence and academic achievements having national and international recognition;

2. a commitment to excellence in a teaching/learning environment dedicated to serve a diverse and well-prepared student body, to promote high levels of student achievement and to provide appropriate academic support services;

3. a commitment to excellence in research, scholarship and creative endeavors that are focused on organized programs to create, maintain and apply new knowledge and theories; that promote instructional quality and effectiveness; and that enhance institutionally relevant faculty qualifications;

4. a commitment to excellence in public service, economic development, and technical assistance activities designed to address the strategic needs of the state of Georgia along with a comprehensive offering of continuing education designed to meet the needs of Georgia's citizens in life-long learning and professional education;

5. a wide range of academic and professional programming at the baccalaureate, master's and doctoral levels.
Vision

The University of Georgia seeks to be one of the foremost public research universities in the world.
2000-2010 Strategic Plan

• Building the New Learning Environment
• Research Investment
• Competing in a Global Economy
Aspirational and Peer Comparator Institutions

• Aspirational
  – UC Berkeley
  – UCLA
  – Univ. Illinois
  – Univ. Michigan
  – Univ. Minnesota
  – UNC
  – Univ. Texas – Austin
  – Univ. Virginia
  – Univ. Washington
  – Penn State
  – Cornell

• Peer
  – Iowa State Univ.
  – Louisiana State Univ.
  – Michigan State Univ.
  – North Carolina State
  – Ohio State
  – Univ. Arizona
  – UC Davis
  – Univ. Florida
  – Univ. Iowa
  – Univ. Kentucky
  – Univ. Maryland
  – Univ. Missouri

Defined by USG Board of Regents, 11/12/2008
### UGA Financial Background

<table>
<thead>
<tr>
<th></th>
<th>1999</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Operating Budget (millions)</td>
<td>910</td>
<td>1207.5</td>
</tr>
<tr>
<td>%State Appropriation</td>
<td>44.2</td>
<td>39.0</td>
</tr>
<tr>
<td>%Tuition &amp; Fees</td>
<td>12.6</td>
<td>22.8</td>
</tr>
<tr>
<td>%Federal Support, Grants, etc.</td>
<td>28.2</td>
<td>19.3</td>
</tr>
<tr>
<td>Endowment (millions)</td>
<td>0.948</td>
<td>1.13</td>
</tr>
<tr>
<td>Residential Cost of Attendance</td>
<td>9,990</td>
<td>16,054</td>
</tr>
<tr>
<td>Student:Staff Ratio</td>
<td>4.8:1</td>
<td>4.9:1</td>
</tr>
<tr>
<td>Student:Faculty Ratio</td>
<td>17:1</td>
<td>18:1</td>
</tr>
</tbody>
</table>
In-State Tuition (2006)

- University of Florida: $3,094
- University of Georgia: $4,159
- University of Arizona: $4,498
- University of North Carolina, Chapel Hill: $4,613
- University of Washington, Seattle: $5,610
- University of Iowa: $5,612
- Iowa State University: $5,634
- University of Wisconsin, Madison: $6,284
- University of California, Los Angeles: $6,512
- University of California, Berkeley: $6,770
- University of California, Irvine: $6,972
- University of Texas, Austin: $7,370
- University of Virginia: $7,457
- University of California, Davis: $7,821
- University of Maryland: $8,082
- Ohio State University, Columbus: $8,108
- Michigan State University: $8,622
- University of Minnesota, Minneapolis: $8,634
- University of Illinois: $9,798
- University of Michigan: $11,508
- Pennsylvania State University: $11,508
Research
Comparison UGA to Peer & Aspirational Institutions – Total Research Expenditures

Total Research Expenditures (x$1000)

National Rank

2006
1999

237,493
323,843
2007 License Income

- Univ. Washington: $63283697
- Univ. Wisconsin: $12795739
- UVA: $5240321
- U Texas Austin: $6652102
- UNC: $2132909
- Univ. Minnesota: $63315910
- Univ. Michigan: $1171967
- Univ. Maryland: $1802905
- Univ. Kentucky: $8071912
- Univ. Illinois: $12095396
- Univ. Florida: $17659203
- Univ. Arizona: $18167912
- Penn State: $1245496
- Ohio State: $17659203
- Iowa State: $16156819
- UGA: $4670000

Dollars
2007 Deal Flow

• Number of technology licenses and option agreements completed per $100 million in sponsored research expenditures

1. Iowa State Univ. (46.61)
2. University of Georgia (37.58)
3. North Carolina State Univ. (31.96)
4. University of Virginia (25.20)
5. University of Utah (23.31)
Patents Issued - 2006

- University of Georgia: 13
- University of Texas at Austin: 36
- University of Washington/Washington Research Foundation: 37
- Pennsylvania State U. at University Park: 37
- Duke University: 39
- North Carolina State U.: 41
- Cornell Research Foundation: 59
- U. of Wisconsin at Madison: 69
- U. of Florida: 78
- U. of Michigan at Ann Arbor: 79
Endowments

Universities listed:

- University of Georgia
- University of Maryland - College Park
- University of Kentucky
- University of Iowa
- University of Florida
- University of California - Davis
- University of Arizona
- Ohio State University - Columbus
- North Carolina State University
- Michigan State University
- Louisiana State University - Baton Rouge
- Iowa State University
- University of Wisconsin - Madison
- University of Washington - Seattle
- University of Virginia
- University of Texas - Austin
- University of North Carolina - Chapel Hill
- University of Minnesota - Twin Cities
- University of Michigan - Ann Arbor
- University of Illinois - Urbana-Champaign
- University of California - Los Angeles
- University of California - Berkeley
- Penn State
- Cornell University

Change National Rank vs Percent Change
Students
## UGA Student Profile – 1999-2008

<table>
<thead>
<tr>
<th>Category</th>
<th>1999</th>
<th>2008 (% Increase)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Enrollment</td>
<td>30,192</td>
<td>34,180 (13.2)</td>
</tr>
<tr>
<td>Undergrad Enrollment</td>
<td>24,040</td>
<td>25,467 (5.9)</td>
</tr>
<tr>
<td>Graduate Enrollment</td>
<td>5,540</td>
<td>7,180 (29.6)</td>
</tr>
<tr>
<td>Professional Enrollment</td>
<td>1,332</td>
<td>1,553 (16.6)</td>
</tr>
<tr>
<td>Total – Male students</td>
<td>17,144</td>
<td>14,345 (-16.3)</td>
</tr>
<tr>
<td>Total – Female students</td>
<td>13,768</td>
<td>19,607 (42.4)</td>
</tr>
<tr>
<td>Caucasian</td>
<td>26,255</td>
<td>26,194 (-0.23)</td>
</tr>
<tr>
<td>African-American</td>
<td>1,775</td>
<td>2,496 (40.6)</td>
</tr>
<tr>
<td>Hispanic</td>
<td>387</td>
<td>786 (103.1)</td>
</tr>
<tr>
<td>Bachelor’s Degrees</td>
<td>5,014</td>
<td>6,414 (27.9)</td>
</tr>
<tr>
<td>Master’s Degrees</td>
<td>1,219</td>
<td>1,674 (37.3)</td>
</tr>
<tr>
<td>Professional Degrees</td>
<td>567</td>
<td>441 (-22.2)</td>
</tr>
<tr>
<td>Doctoral Degrees</td>
<td>365</td>
<td>391 (7.1)</td>
</tr>
</tbody>
</table>
## Student Profile

<table>
<thead>
<tr>
<th></th>
<th>1999</th>
<th>2008</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Retention 1&lt;sup&gt;st&lt;/sup&gt; Yr Students</strong></td>
<td>89.9%</td>
<td>93.4%</td>
</tr>
<tr>
<td><strong>6 Yr Graduation Rates</strong></td>
<td>72% (1998 cohort)</td>
<td>77% (2001 cohort)</td>
</tr>
<tr>
<td><strong>6 Yr Minority Graduation Rates</strong></td>
<td>66% (1998 cohort)</td>
<td>73% (2001 cohort)</td>
</tr>
<tr>
<td><strong># Applicants</strong></td>
<td>12,728</td>
<td>17,207 (35.2% incr.)</td>
</tr>
<tr>
<td><strong># Admits</strong></td>
<td>8,459</td>
<td>9,569 (13.1% incr.)</td>
</tr>
<tr>
<td><strong># Enrolled</strong></td>
<td>4,306</td>
<td>4,834 (12.3% incr.)</td>
</tr>
<tr>
<td><strong>Student:Faculty Ratio</strong></td>
<td>17:1</td>
<td>18:1</td>
</tr>
<tr>
<td><strong># Study Abroad</strong></td>
<td>1,641 (2003)</td>
<td>2089 (2007) (27% incr.)</td>
</tr>
</tbody>
</table>
Freshman Acceptance Rates - 2008

University of Georgia: 56%
Iowa State University: 68%
University of Arizona: 73%
University of Iowa: 83%
Michigan State University: 86%
Ohio State University, Columbus: 90%
University of Washington: 65%
University of California, Davis: 68%
University of Illinois, Urbana-Champaign: 68%
University of Wisconsin, Madison: 65%
Penn State University, University Park: 58%
University of Minnesota, Twin Cities: 58%
University of Texas–Austin: 57%
University of Florida: 49%
University of Michigan, Ann Arbor: 48%
University of Maryland, College Park: 47%
University of Virginia: 37%
University of North Carolina, Chapel Hill: 34%
University of California, Los Angeles: 26%
University of California, Berkeley: 24%
## Enrollment Growth 1998-2006

<table>
<thead>
<tr>
<th>University</th>
<th>Enrollment Growth 1998-2006 (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>University of Wisconsin - Madison</td>
<td>3.3%</td>
</tr>
<tr>
<td>University of Washington - Seattle</td>
<td>11.8%</td>
</tr>
<tr>
<td>University of Virginia</td>
<td>9.7%</td>
</tr>
<tr>
<td>University of Texas - Austin</td>
<td>1.7%</td>
</tr>
<tr>
<td>University of North Carolina - Chapel Hill</td>
<td>13.7%</td>
</tr>
<tr>
<td>University of Minnesota - Twin Cities</td>
<td>8.2%</td>
</tr>
<tr>
<td>University of Michigan - Ann Arbor</td>
<td>7.3%</td>
</tr>
<tr>
<td>University of Maryland - College Park</td>
<td>1.4%</td>
</tr>
<tr>
<td>University of Iowa</td>
<td>12.3%</td>
</tr>
<tr>
<td>University of Illinois - Urbana-Champaign</td>
<td>22.1%</td>
</tr>
<tr>
<td>University of Georgia</td>
<td>14.4%</td>
</tr>
<tr>
<td>University of Florida</td>
<td>20.7%</td>
</tr>
<tr>
<td>University of California - Los Angeles</td>
<td>3.0%</td>
</tr>
<tr>
<td>University of California - Davis</td>
<td>12.0%</td>
</tr>
<tr>
<td>University of California - Berkeley</td>
<td>9.1%</td>
</tr>
<tr>
<td>University of Arizona</td>
<td>5.9%</td>
</tr>
<tr>
<td>Penn State</td>
<td>7.3%</td>
</tr>
<tr>
<td>Ohio State University - Columbus</td>
<td>10.1%</td>
</tr>
<tr>
<td>North Carolina State University</td>
<td>6.8%</td>
</tr>
<tr>
<td>Michigan State University</td>
<td>4.3%</td>
</tr>
<tr>
<td>Louisiana State University - Baton Rouge</td>
<td>0.3%</td>
</tr>
<tr>
<td>Iowa State University</td>
<td>71.8%</td>
</tr>
<tr>
<td>Cornell University</td>
<td></td>
</tr>
</tbody>
</table>
First Year Student Retention 2007

University of Georgia: 93%
University of Arizona: 79%
University of Iowa: 83%
Iowa State University: 85%
University of Minnesota, Twin Cities: 90%
Ohio State University, Columbus: 90%
Michigan State University: 91%
University of California, Davis: 92%
University of Illinois, Urbana-Champaign: 93%
University of Wisconsin, Madison: 93%
University of Washington: 93%
University of Texas, Austin: 93%
University of Maryland, College Park: 93%
Penn State University, University Park: 93%
University of Florida: 94%
University of North Carolina, Chapel Hill: 96%
University of Michigan, Ann Arbor: 96%
University of Virginia: 97%
University of California, Los Angeles: 97%
University of California, Berkeley: 97%
Six Year Graduation Rates

- University of Georgia: 73.1%
- University of Arizona: 63.4%
- University of Minnesota-Twin Cities: 65.8%
- Iowa State University: 65.9%
- University of Iowa: 71.4%
- Ohio State University-Main Campus: 74.2%
- Michigan State University: 74.2%
- University of Washington-Seattle Campus: 75.4%
- The University of Texas at Austin: 77.5%
- University of Wisconsin-Madison: 79.0%
- University of California-Davis: 79.1%
- University of Maryland-College Park: 79.9%
- University of Florida: 81.0%
- University of Illinois at Urbana-Champaign: 81.9%
- University of North Carolina at Chapel Hill: 82.6%
- Pennsylvania State University-Main Campus: 84.1%
- University of California-Berkeley: 88.1%
- University of Michigan-Ann Arbor: 88.3%
- University of California-Los Angeles: 90.0%
- University of Virginia-Main Campus: 93.2%
Comparison UGA to Peer & Aspirational Institutions – Doctorates Awarded
Degrees Awarded – African Americans 2007

- University of Georgia
- Univ. of Iowa
- Iowa State University
- Univ. of Wisconsin-Madison
- Univ. of Arizona
- Cornell University
- Univ. of California-Davis
- Univ. of Washington-Seattle Campus
- Univ. of California-Los Angeles
- Univ. of Minnesota-Twin Cities
- Univ. of California-Berkeley
- Univ. of Virginia
- Univ. of Texas at Austin
- Penn State University-Main Campus
- Univ. of North Carolina at Chapel Hill
- Univ. of Michigan-Ann Arbor
- Univ. of Illinois at Urbana-Champaign
- Michigan State University
- Univ. of Maryland-College Park
- Ohio State University-Main Campus
- Univ. of Florida
Faculty
Tenure Track Faculty - UGA

[Graph showing the numbers of Asst Prof, Assoc P, and Professor faculty from 1969 to 2008.]
## UGA Faculty Stats

<table>
<thead>
<tr>
<th></th>
<th>1999</th>
<th>2008 (% Change)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty FTE</td>
<td>1,742</td>
<td>1,751 (0.5)</td>
</tr>
<tr>
<td>Professor</td>
<td>837</td>
<td>775 (-7.4)</td>
</tr>
<tr>
<td>Assoc. Prof.</td>
<td>500</td>
<td>491 (-1.8)</td>
</tr>
<tr>
<td>Asst. Prof.</td>
<td>405</td>
<td>418 (3.2)</td>
</tr>
<tr>
<td>Instructor</td>
<td>38</td>
<td>30 (-21)</td>
</tr>
<tr>
<td>Lecturer</td>
<td>30</td>
<td>138 (360)</td>
</tr>
<tr>
<td>Male</td>
<td>1,279</td>
<td>1,194 (-6.6)</td>
</tr>
<tr>
<td>Female</td>
<td>463</td>
<td>557 (20.3)</td>
</tr>
<tr>
<td>Minority</td>
<td>162</td>
<td>286 (76.5)</td>
</tr>
<tr>
<td>Salary</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Professor</td>
<td>83,353</td>
<td>103,100 (23.6)</td>
</tr>
<tr>
<td>Constant 1999$</td>
<td></td>
<td>78,046</td>
</tr>
<tr>
<td>Assoc. Prof.</td>
<td>58,254</td>
<td>74,200 (27.4)</td>
</tr>
<tr>
<td>Constant 1999$</td>
<td></td>
<td>56,169</td>
</tr>
<tr>
<td>Asst. Prof.</td>
<td>50,792</td>
<td>67,500 (32.9)</td>
</tr>
<tr>
<td>Constant 1999$</td>
<td></td>
<td>51,097</td>
</tr>
</tbody>
</table>
## Faculty Retention

<table>
<thead>
<tr>
<th>Fiscal Yr</th>
<th>Hires</th>
<th>Yr1</th>
<th>Yr2</th>
<th>Yr3</th>
<th>Yr4</th>
<th>Yr5</th>
<th>Yr6</th>
<th>Yr7</th>
<th>Yr8</th>
<th>Yr9</th>
<th>Yr10</th>
</tr>
</thead>
<tbody>
<tr>
<td>97-98</td>
<td>75</td>
<td>100</td>
<td>97.3</td>
<td>90.7</td>
<td>80.0</td>
<td>77.3</td>
<td>74.7</td>
<td>70.7</td>
<td>64.0</td>
<td>58.7</td>
<td>54.7</td>
</tr>
<tr>
<td>98-99</td>
<td>94</td>
<td>98.9</td>
<td>92.6</td>
<td>87.2</td>
<td>83.0</td>
<td>74.5</td>
<td>74.5</td>
<td>71.3</td>
<td>69.1</td>
<td>64.9</td>
<td></td>
</tr>
<tr>
<td>99-00</td>
<td>105</td>
<td>96.2</td>
<td>92.4</td>
<td>87.6</td>
<td>80.0</td>
<td>72.4</td>
<td>72.4</td>
<td>66.7</td>
<td>64.8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>00-01</td>
<td>97</td>
<td>99.0</td>
<td>92.8</td>
<td>86.6</td>
<td>77.3</td>
<td>69.1</td>
<td>69.1</td>
<td>56.7</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>01-02</td>
<td>125</td>
<td>98.4</td>
<td>95/2</td>
<td>88.0</td>
<td>79.2</td>
<td>74.4</td>
<td>74.4</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>02-03</td>
<td>63</td>
<td>93.7</td>
<td>87.3</td>
<td>85.7</td>
<td>82.5</td>
<td>74.6</td>
<td>74.6</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>03-04</td>
<td>65</td>
<td>98.5</td>
<td>96.9</td>
<td>89.2</td>
<td>81.5</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>04-05</td>
<td>62</td>
<td>98.4</td>
<td>91.9</td>
<td>87.1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>05-06</td>
<td>107</td>
<td>99.1</td>
<td>94.4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>06-07</td>
<td>126</td>
<td>98.4</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Faculty Retention - Female

<table>
<thead>
<tr>
<th>Fiscal Yr</th>
<th>Hires</th>
<th>Yr1</th>
<th>Yr2</th>
<th>Yr3</th>
<th>Yr4</th>
<th>Yr5</th>
<th>Yr6</th>
<th>Yr7</th>
<th>Yr8</th>
<th>Yr9</th>
<th>Yr10</th>
</tr>
</thead>
<tbody>
<tr>
<td>97-98</td>
<td>26</td>
<td>100</td>
<td>96.2</td>
<td>84.6</td>
<td>61.5</td>
<td>61.5</td>
<td>57.7</td>
<td>53.8</td>
<td>42.3</td>
<td>42.3</td>
<td>38.5</td>
</tr>
<tr>
<td>98-99</td>
<td>40</td>
<td>100</td>
<td>87.5</td>
<td>85.0</td>
<td>82.5</td>
<td>70.0</td>
<td>70.0</td>
<td>65.0</td>
<td>65.0</td>
<td>57.5</td>
<td></td>
</tr>
<tr>
<td>99-00</td>
<td>38</td>
<td>94.7</td>
<td>92.1</td>
<td>84.2</td>
<td>73.7</td>
<td>68.4</td>
<td>65.8</td>
<td>60.5</td>
<td>57.9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>00-01</td>
<td>41</td>
<td>100</td>
<td>95.1</td>
<td>85.4</td>
<td>78.0</td>
<td>73.2</td>
<td>68.3</td>
<td>68.3</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>01-02</td>
<td>42</td>
<td>97.6</td>
<td>95.2</td>
<td>83.3</td>
<td>69.0</td>
<td>64.3</td>
<td>61.9</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>02-03</td>
<td>25</td>
<td>92.0</td>
<td>84.0</td>
<td>80.0</td>
<td>80.0</td>
<td>72.0</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>03-04</td>
<td>18</td>
<td>100</td>
<td>94.4</td>
<td>72.2</td>
<td>66.7</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>04-05</td>
<td>21</td>
<td>100</td>
<td>95.2</td>
<td>95.2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>05-06</td>
<td>45</td>
<td>97.8</td>
<td>91.1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>06-07</td>
<td>44</td>
<td>100</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
## Faculty Retention - Minority

<table>
<thead>
<tr>
<th>Fiscal Yr</th>
<th>Hires</th>
<th>Yr1</th>
<th>Yr2</th>
<th>Yr3</th>
<th>Yr4</th>
<th>Yr5</th>
<th>Yr6</th>
<th>Yr7</th>
<th>Yr8</th>
<th>Yr9</th>
<th>Yr10</th>
</tr>
</thead>
<tbody>
<tr>
<td>97-98</td>
<td>12</td>
<td>100</td>
<td>91.7</td>
<td>83.3</td>
<td>75.0</td>
<td>75.0</td>
<td>75.0</td>
<td>66.7</td>
<td>66.7</td>
<td>50.0</td>
<td></td>
</tr>
<tr>
<td>98-99</td>
<td>14</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>100</td>
<td>92.9</td>
<td>92.9</td>
<td>85.7</td>
<td>78.6</td>
<td>78.6</td>
<td></td>
</tr>
<tr>
<td>99-00</td>
<td>18</td>
<td>94.4</td>
<td>88.9</td>
<td>88.9</td>
<td>77.8</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td></td>
</tr>
<tr>
<td>00-01</td>
<td>18</td>
<td>100</td>
<td>88.9</td>
<td>88.9</td>
<td>77.8</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td>72.2</td>
<td></td>
</tr>
<tr>
<td>01-02</td>
<td>18</td>
<td>94.4</td>
<td>88.9</td>
<td>83.3</td>
<td>83.3</td>
<td>72.2</td>
<td>66.7</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>02-03</td>
<td>21</td>
<td>100</td>
<td>85.7</td>
<td>85.7</td>
<td>85.7</td>
<td>76.2</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>03-04</td>
<td>11</td>
<td>90.9</td>
<td>81.8</td>
<td>72.7</td>
<td>63.6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>04-05</td>
<td>16</td>
<td>100</td>
<td>100</td>
<td>81.3</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>05-06</td>
<td>33</td>
<td>97</td>
<td>93.9</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>06-07</td>
<td>29</td>
<td>96.6</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Faculty – National Academy Members

- University of Georgia: 8
- North Carolina State University: 17
- University of Iowa: 21
- University of California - Davis: 34
- Michigan State University: 7
- University of Maryland - College Park: 26
- University of Virginia: 30
- University of Arizona: 30
- University of Texas - Austin: 59
- University of Minnesota - Twin Cities: 36
- University of Washington - Seattle: 90
- Pennsylvania State University - University Park: 26
- Ohio State University - Columbus: 21
- University of Wisconsin - Madison: 21
- University of North Carolina - Chapel Hill: 32
- University of Michigan - Ann Arbor: 77
- University of Illinois - Urbana-Champaign: 56
- University of Florida: 21
- University of California - Los Angeles: 73
- University of California - Berkeley: 214

2007 Natl Academy Members
Sustainability
Energy Use

* Consumption reduced by 20% over 10 years
* Energy cost has more than doubled since 2003
Energy Conservation

Investing in energy-efficient systems & upgrades to reduce energy use

- HVAC, electrical and plumbing systems
- Replacement of steam condensate piping
- Central steam plant upgrades
- Improvements to chilled water system; new chillers will use an environmentally safe refrigerant
- Water efficient fixtures in restrooms
UGA Actual Water Use


Gallons (millions)

July  | Sept  | Nov   | Jan   | Mar   | May
---   | ---   | ---   | ---   | ---   | ---
Historical | FY2008 | FY2009
UGA Actual Water Use

Gallons (millions)

Historical  FY08/09
Objectives

• Strategic Framework
• Benchmarks
• Goals
• Freshman class of 6000 students??
• Increase number of doctorates??
• Increase Research Funding??
Missing data

• Outreach and public service
• NASULGC has a committee charged with identifying a set of metrics to measure University Engagement
  – Institutional Commitment to Community Engagement
  – Faculty and Staff involved in Community Engagement
  – Students involved in Community Engagement
  – Institution is reciprocally engaged with diverse individuals and communities
  – Impact and Outcomes of Community Engagement are assessed
  – Resource/Revenue Opportunities are generated through Community Engagement